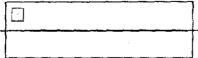
Annual Benefits Per CS&L Compared to Class A Office Building on Stadium Site

| City of Santa Clara | Team / Stadium* | Class A Office Building** | Stadium as a % of |
|---------------------|--------------------|---------------------------|----------------------|
| Benefits (\$2007s) | (Per CS&L) | (KMA est.) | Office |
| Economic Activity | \$85 M | \$360 M | 24% |
| Employment (FT&PT) | 920*** | 2,600 | 35% |
| Personal Earnings | \$38 M | \$160 M | 24% |
| Fiscal Benefits | \$0.7 M | \$3.3 M | 21% |

^{*}CS&L estimates include direct, indirect, and induced impacts

Sources: CS&L, City of Santa Clara, KMA, 2002 Economic Census



^{**}Includes direct impacts only

^{***}Full and part time employees. Equivalent to approximately 830 full time employees.

